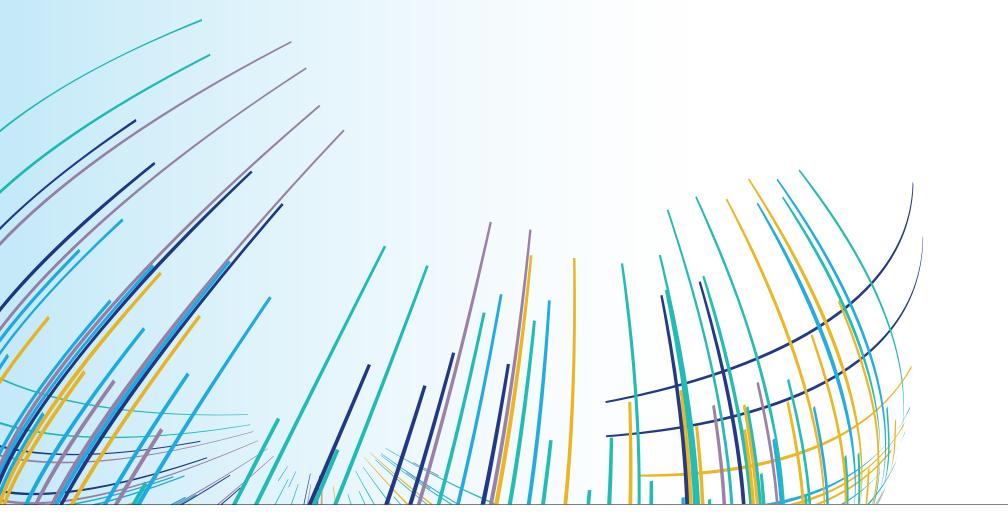
# Financial Report



### **Statement of Financial Position**

### As at March 31, 2017

(in thousands of dollars)

|  | GENERAL FUND |       | RESTRICTED FUND |       | TOTAL  |        |
|--|--------------|-------|-----------------|-------|--------|--------|
|  | 2017         | 2016  | 2017            | 2016  | 2017   | 2016   |
|  | \$           | \$    | \$              | \$    | \$     | \$     |
| ASSETS                                       |              |       |                 |       |        |        |
| Current assets                               |              |       |                 |       |        |        |
| Cash   | 3,962        | 2,252 | 6,103           | 8,069 | 10,065 | 10,321 |
| Accounts receivable                          | 2,680        | 2,227 | 1,017           | 243   | 3,697  | 2,470  |
| Prepaid expenses                             | 563          | 561   | 54              | 26    | 617    | 587    |
|  | 7,205        | 5,040 | 7,174           | 8,338 | 14,379 | 13,378 |
| Tangible capital assets                      | 1,813        | 723   | _               | _     | 1,813  | 723    |
|  | 9,018        | 5,763 | 7,174           | 8,338 | 16,192 | 14,101 |
| LIABILITIES                                  |              |       |                 |       |        |        |
| Current liabilities                          |              |       |                 |       |        |        |
| Accounts payable and accrued liabilities     | 3,316        | 2,466 | 9               | 393   | 3,325  | 2,859  |
| Due to Ministry of Health and Long-Term Care | _            | _     | 331             | 728   | 331    | 728    |
| Deposit in trust                             | 1,930        | 1,342 | _               | _     | 1,930  | 1,342  |
| Due to Sunnybrook Health Sciences Centre     | 367          | 149   | _               | _     | 367    | 149    |
| Deferred lease liability                     | 239          | _     | _               | _     | 239    | _      |
|  | 5,852        | 3,957 | 340             | 1,121 | 6,192  | 5,078  |
| Post-employment benefits other than pensions | 763          | 947   | -               | _     | 763    | 947    |
| Deferred capital grant                       | 1,813        | 723   | _               | _     | 1,813  | 723    |
| Deferred operating grants                    | 309          | 136   | 6,834           | 7,217 | 7,143  | 7,353  |
|  | 8,737        | 5,763 | 7,174           | 8,338 | 15,911 | 14,101 |
| NET ASSETS                                   |              |       | ·               |       |        |        |
| General fund                                 | 281          | _     | _               | -     | 281    | _      |
|  | 9,018        | 5,763 | 7,174           | 8,338 | 16,192 | 14,101 |

# Statement of Operations and Changes in Net Assets

For the year ended March 31, 2017

(in thousands of dollars)

|  | GENERAL FUND |        | RESTRICTED FUND |       | TOTAL  |        |
|--|--------------|--------|-----------------|-------|--------|--------|
|  | 2017         | 2016   | 2017            | 2016  | 2017   | 2016   |
|  | \$           | \$     | \$              | \$    | \$     | \$     |
| REVENUE  |              |        |                 |       |        |        |
| Grants — Ministry of Health and Long-Term Care                 | 6,228        | 7,934  | _               | _     | 6,228  | 7,934  |
| Interest income  | 71           | 48     | _               | _     | 71     | 48     |
| Other revenue  | 7,884        | 7,127  | _               | _     | 7,884  | 7,127  |
| Amortization of deferred capital grant                         | 425          | 319    | _               | _     | 425    | 319    |
| Amortization of deferred operating grants                      | 1,270        | 339    | 7,629           | 8,313 | 8,899  | 8,652  |
|  | 15,878       | 15,767 | 7,629           | 8,313 | 23,507 | 24,080 |
|  |              |        |                 |       |        |        |
| EXPENDITURES   |              |        |                 |       |        |        |
| Employee costs   | 12,723       | 13,149 | 6,862           | 7,200 | 19,585 | 20,349 |
| Contracted services  | 417          | 522    | 14              | 28    | 431    | 550    |
| Information, technology and security                           | 338          | 462    | 605             | 716   | 943    | 1,178  |
| Office and general   | 618          | 709    | 78              | 108   | 696    | 817    |
| Amortization of tangible capital assets                        | 425          | 319    | _               | _     | 425    | 319    |
| Professional fees  | 293          | 338    | 70              | 261   | 363    | 599    |
| Premises   | 1,064        | 565    | _               | _     | 1,064  | 565    |
|  | 15,878       | 16,064 | 7,629           | 8,313 | 23,507 | 24,377 |
|  |              |        | 1               |       |        |        |
| EXCESS (DEFICIENCY) OF EXPENDITURES OVER REVENUES FOR THE YEAR | _            | (297)  | _               | _     | _      | (297)  |
| NET ASSETS — BEGINNING OF YEAR                                 | _            | 265    | _               | _     | _      | 265    |
| REMEASUREMENTS OF DEFINED BENEFIT PLANS                        | 281          | 32     | -               | _     | 281    | 32     |
| NET ASSETS — END OF YEAR                                       | 281          | _      | _               | _     | 281    | _      |
|  |              |        |                 |       |        |        |

## **Statement of Cash Flows**

#### For the year ended March 31, 2017

(in thousands of dollars)

|  | GENERAL FUND |       | RESTRICTED FUND |               | TOTAL          |         |
|--|--------------|-------|-----------------|---------------|----------------|---------|
|  | 2017         | 2016  | 2017            | 2016          | 2017           | 2016    |
|  | \$           | \$    | \$              | \$            | \$             | \$      |
| CASH PROVIDED BY (USED IN)   |              |       |                 |               |                |         |
| OPERATING ACTIVITIES   |              |       |                 |               |                |         |
| Excess (deficiency) of revenues over expenditures for the year     | _            | (297) | _               | _             | _              | (297)   |
| Items not affecting cash   |              |       |                 |               |                |         |
| Post-employment benefits other than pensions                       | 97           | 96    | _               | _             | 97             | 96      |
| Amortization of deferred capital grant                             | (425)        | (319) | _               | _             | (425)          | (319)   |
| Amortization of deferred operating grants                          | (1,270)      | (339) | (7,629)         | (8,313)       | (8,899)        | (8,652) |
| Transfer from deferred operating grant                             | 1,443        | 347   | 49              | (848)         | 1,492          | (501)   |
| Amortization of tangible capital assets                            | 425          | 319   | _               | _             | 425            | 319     |
| Changes in non-cash working capital                                | 1,440        | 482   | (1,583)         | (144)         | (143)          | 338     |
|  | 1,710        | 289   | (9,163)         | (9,305)       | (7,453)        | (9,016) |
|  |              |       |                 |               | -              |         |
| INVESTING ACTIVITIES   |              |       |                 |               |                |         |
| Transfer to deferred capital grant                                 | 1,515        | 279   | _               | _             | 1,515          | 279     |
| Purchase of tangible capital assets                                | (1,515)      | (279) |                 | _             | (1,515)        | (279)   |
|  |              | _     | _               | _             | _              | _       |
| FINANCING ACTIVITIES   |              |       |                 |               |                |         |
| Deferred operating grants received plus interest and other income  |              |       | 7,609           | 9.459         | 7,609          | 9,459   |
|  | _            | _     | (412)           | (709)         | 7,809<br>(412) | (709)   |
| Deferred operating grants to Ministry of Health and Long-Term Care |              | _     | 7,197           | 8, <b>750</b> | 7,197          | 8,750   |
|  |              |       | 7,137           | 0,730         | 7,137          | 0,730   |
| INCREASE (DECREASE) IN CASH DURING THE YEAR                        | 1,710        | 289   | (1,966)         | (555)         | (256)          | (266)   |
| CASH — BEGINNING OF YEAR   | 2,252        | 1,963 | 8,069           | 8,624         | 10,321         | 10,587  |
| CASH — END OF YEAR   | 3,962        | 2,252 | 6,103           | 8,069         | 10,065         | 10,321  |
|  |              |       |                 |               |                |         |